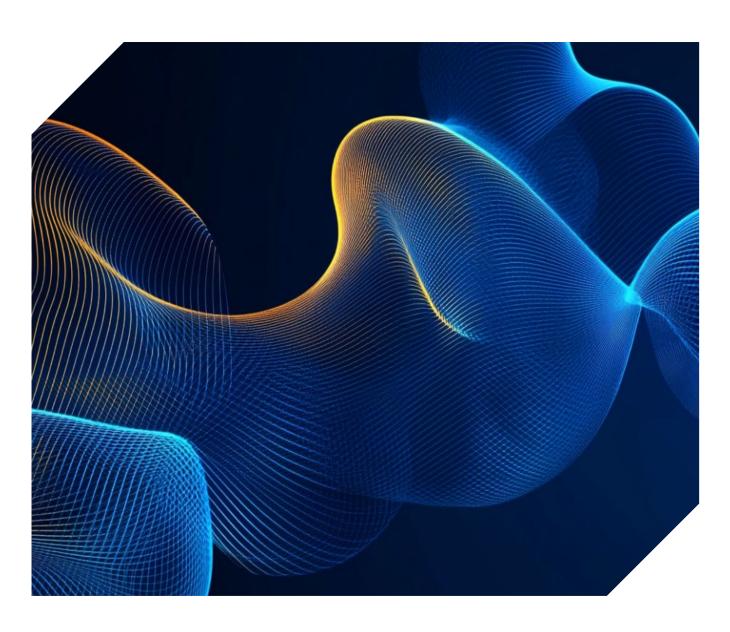
# **Code of Conduct**

Our Code of Conduct sets the principles of respect, integrity, and accountability, ensuring a safe and inclusive environment. It promotes ethical practices, fairness, and professionalism, fostering trust and mutual respect within our organization.





# Dear Colleagues,

Since 1986, we have transformed know-how and technology into products and services that reshape how our customers operate—and ultimately, the world. Evolving from Data Respons, a Nordic tech specialist, we have now become Akkodis Nordics, part of Akkodis and The Adecco Group. As we move forward as an international technology company, we remain committed to innovation and sustainability on a global scale.

At **Akkodis Group Nordics AS** and **Data Respons Germany GmbH**, we care about what we do and how we do it. We want to be able to demonstrate to our customers and other stakeholders that our services and solutions are cutting edge, with minimal footprint on environment and climate, with respect for human rights and labour rights, and compliant with applicable laws and regulations.

Stakeholders' expectations regarding responsible business conduct are constantly changing. Although our core principles and standards remain the same, we have gathered all relevant policies into a Code of Conduct to ensure that we stay ahead of the development.

This **Code of Conduct** is our collective commitment to operate ethically. It is not only a commitment to ourselves, but also to our candidates, consultants, associates, colleagues, clients, and all other stakeholders. It sets out our standards for doing business in the right way, by acting with integrity and conducting our business sustainably and responsibly to positively impact society.

We encourage you to refer to our Code of Conduct often, especially when you are looking for guidance about how to make business decisions.

We expect everyone to read, understand, and reach out with any questions about our Code of Conduct to ensure full compliance. This commitment helps us maintain our reputation as trusted companies.

**SIGNATURES** 

Akkodis Group Nordics AS

Data Respons Germany GmbH

# **Content**

# 1. Understanding and living our Code of Conduct

- 1. Our commitment to compliance and integrity
- 2. Our responsibilities
- 3. Seeking guidance, raising concerns, and reporting suspected violations
- 4. Violations and accountability

# 2. Our workplace

- 1. Human rights and labour rights
- 2. Working conditions, equal opportunities and respect
- 3. Health, safety and quality

#### 3. Our business conduct

- 1. Environmental protection
- 2. Anti-corruption and anti-bribery
- 3. Working with business partners
- 4. Facilitation and extortion payments
- 5. Gifts and hospitality
- 6. Charitable donations, sponsorships and community investments
- 7. Political contributions and activity
- 8. Fair competition
- 9. Obtaining competitive information
- 10. Data protection and privacy
- 11. Accurate and complete data, records, reporting and accounting
- 12. Trade compliance and anti-money laundering
- 13. Intellectual property
- 14. External communication

# 4. Our personal conduct

- 1. Conflict of interest
- 2. Use of company property and assets
- 3. Substance abuse and other personal conduct
- 4. Confidentiality
- 5. Insider trading
- 6. Work ethics

# 1. Understanding and living our Code of Conduct

This Code of Conduct applies to the following legal entities:

Akkodis Group Nordics AS and all affiliates

Defined in this Code of Conduct together as "Akkodis Group Nordics and Germany".

This Code of Conduct is built on our values and together with our policies and procedures as well as applicable laws and regulations, it provides a framework for what we consider responsible conduct.

Akkodis Group Nordics and Germany is are full subsidiaries of Akkodis Group AG, which is part of the Adecco Group.

# 1. Our commitment to compliance and integrity

The Code of Conduct reflects our continued commitment to applying ethical business practices and compliance throughout our international organisation wherever we operate and conduct business on behalf of Akkodis Group Nordics and Germany.

This Code of Conduct creates the foundation that supports our efforts to do the right things and to always act with integrity. The Code of Conduct is designed to help you make the right decisions for yourself and for Akkodis Group Nordics and Germany. As an Akkodis Group Nordics and Germany employee, you must follow the rules of the Code of Conduct and always strive to exercise good judgment, care and consideration in everything you do for the company.

This version of the Code of Conduct is complimentary to the Adecco Group Code of Conduct without adding any further obligations and supersedes all prior relevant policies.

#### How the Code of Conduct applies

As an international company, we must act in accordance with the laws and regulations of the countries in which we operate. The Code of Conduct applies, regardless of location, to all Akkodis Group Nordics and Germany employees as well as to all temporary personnel, consultants and others who act on behalf of or represent Akkodis Group Nordics and Germany, and to the members of the Board of Directors of Akkodis Group Nordics and Germany.

It also applies to the employees of partly owned companies if, and to the extent, approved by the governing body of such companies. For legal entities where Akkodis Group Nordics and Germany holds less than 100 percent of the voting rights, Akkodis Group Nordics and Germany's representatives in the boards of directors or in other governing bodies shall act in compliance with Akkodis Group Nordics and Germany's Code of Conduct and endeavour to implement the principles as laid down herein.

#### 2. Our responsibilities

All employees are expected to contribute to Akkodis Group Nordics and Germany's ethical culture by understanding this Code of Conduct and embracing Akkodis Group Nordics and Germany's commitment to compliance and integrity, enforcing compliance requirements and avoiding violations. You shall avoid acting or encouraging others to act contrary to this Code of Conduct, even if such deviations under the circumstances may appear to be in the company's interest.

#### Responsibilities of employees

As an Akkodis Group Nordics and Germany employee, you are expected to conduct business with integrity and

transparency and to demonstrate commitment to the highest ethical standards in your dealings with customers, business partners, colleagues and other stakeholders. Every employee has the responsibility to:

- Always act in compliance with the Code of Conduct, other steering documents, work rules, and applicable laws and regulations.
- Avoid any activity that might have the appearance of being unethical or illegal.
- Promptly raise questions and seek advice if you are unsure about the meaning of any part of the Code of Conduct or are confronted with an ethical question or issue.
- Promptly raise concerns about suspected violations of the Code of Conduct, other steering documents, work rules or any law or regulation.
- · Cooperate completely and honestly with internal company investigations.
- · Never retaliate against anyone who raises a concern in good faith.
- · Participate in required compliance onboarding and trainings.

#### Responsibilities of leaders, managers and supervisors

Our leaders and managers are accountable and have additional responsibilities to ensure that activities within their area of responsibility are carried out in compliance with the Code of Conduct, other steering documents and applicable laws and regulations. Akkodis Group Nordics and Germany leaders and managers shall:

- Lead by example and be a positive role model to inspire employees to follow the Code of Conduct and to conduct business with honesty, transparency, and integrity.
- Openly discuss the requirements of the Code of Conduct with their teams to make sure they understand and follow the standards.
- Reinforce the importance of ethics and compliance.
- Create a work environment of trust in which employees feel comfortable raising concerns and are provided with adequate support, and guidance.
- Create an ethical culture that promotes compliance, encourages employees to raise their questions and concerns, and prohibits retaliation.
- Promptly address employee concerns about suspected violations and report without delay concerns to the local manager, any human resources or legal & compliance function, to the Akkodis Group Nordics and Germany management, or to the dedicated channel (see below).
- · Recognize and reward employees who adhere to and promote compliance and ethical behaviour.

#### Certification

All employees are required to periodically certify that they have read and understood the Code of Conduct, that they will comply with the standards of the Code of Conduct, and that they agree to report any violations through the available reporting options.

# 1.3 Seeking guidance, raising concerns, and reporting suspected violations

Akkodis Group Nordics and Germany is committed to building a culture of trust where employees are comfortable to ask questions, seek guidance, raise concerns, and report suspected violations. Your questions and concerns will be taken very seriously, and you are encouraged to raise them in good faith. Providing concrete information regarding the matter will help to enable an adequate follow up.

We all have a responsibility to speak up promptly about ethical issues and suspected violations. Normally you should discuss your concerns and complaints with your supervisor. If, for any reason, you feel uncomfortable reporting concerns to your supervisor, or if you believe your supervisor has not appropriately addressed a concern, you may also raise your concerns to:

- · Your supervisor/manager's manager.
- Your union representative/safety representative.
- Your local manager.
- Any member of human resources or the legal department.
- Any member of Group Internal Audit of the Adecco Group.
- Any member of Group Function Integrity & Compliance.
- · Any member of the Board of Directors of Adecco Group AG.

### Whistleblowing system

Akkodis Group Nordics and Germany's whistleblowing system can be used if you feel uncomfortable reporting to any of the other options listed above.

The whistleblowing system is operated confidentially. It is available 24 hours a day, 7 days a week, and 365 days a year to receive your concerns.

Akkodis Group Nordics and Germany being part of the Adecco Group, employees can use the Adecco Compliance and Ethics Line ("ACE Line") by: https://secure.ethicspoint.eu/domain/media/en/gui/7017/index.html

### Adecco Compliance and Ethics ("ACE") Line

The ACE Line is a telephone and web resource administered by a third party where you can report any actual or suspected misconduct. The ACE Line is available 24 hours a day, 7 days a week with representatives who can consult with you in almost any language. The Adecco Group will accept anonymous reports, consistent with applicable law. Reports to the ACE Line are considered carefully and handled confidentially.

#### Protection from retaliation

The Adecco Group prohibits any form of retaliation, intimidation, or disciplinary action against anyone who makes a report of misconduct in good faith, or conducts or participates in an investigation, even if it is ultimately concluded that no misconduct occurred. Colleagues and associates who engage in retaliation or intimidation are subject to disciplinary action, up to and including termination and might face other consequences according to the law. Should you have concerns about facing retaliatory actions, please immediately contact the Group Compliance Reporting Office or make a report through the ACE Line.

#### Zero tolerance for retaliation

Akkodis Group Nordics and Germany will not tolerate retaliation against anyone who speaks up in good faith to ask a question, raises a concern, reports a suspected violation, or participates in an internal company investigation.

Good faith means that you sincerely believe that a legitimate issue exists.

Retaliation is the act of making someone afraid to speak up or taking an action against someone for reporting a concern. It is a violation of this Code of Conduct to retaliate against anyone for reporting a concern. On the other hand, malicious and intentionally false reports will not be tolerated. Anyone who knowingly participates in retaliation or knowingly submits a false report may be subject to disciplinary action, including termination. If you suspect retaliation in the workplace, you must promptly report it to the Akkodis Group Nordics and Germany whistleblowing system or another reporting option.

# Making ethical decisions

We expect you to be well informed and exercise good judgment when making business decisions on behalf of Akkodis Group Nordics and Germany. When faced with an ethical issue, ask yourself the following questions:

- · Is my action legal?
- Is my action consistent with Akkodis Group Nordics and Germany's Code of Conduct and other steering documents?
- Do I have sufficient information to make a good decision? If not, have I sought advice from the available resources?
- · Would I feel comfortable justifying my action to my co-workers, my supervisor, my family and friends?
- Would my action reflect positively on Akkodis Group Nordics and Germany's reputation?

If you cannot answer "yes" to these questions or if you are not sure, do not make a decision or take the action until you seek guidance to help you make the right decision.

# 1.4 Violations and accountability

You are never authorised to act illegally or unethically, even when doing so may seem to you to be in the best interest of the company or if a manager or any other employee has directed you to do so.

Violations of law may be reported to the appropriate enforcement authorities. Violations of this Code of Conduct are not tolerated and may lead to severe consequences for you and for Akkodis Group Nordics and Germany, such as disciplinary actions, including termination of employment, criminal prosecution, significant fines, penalties, and reputational damage. Violations may jeopardise our relationship with our customers, colleagues, regulators and business partners and could result in the loss of our ability to do business.

#### 2. Our workplace

We build and maintain the trust of our colleagues, our customers, business partners and local communities where we operate by working responsibly and safely, acting with integrity, treating others with respect and honouring our commitments. This section relates mainly to Akkodis Group Nordics and Germany's workplace and responsibility towards all employees and the communities we are a part of.

#### 1. Human rights and labour rights

Akkodis Group Nordics and Germany is committed to respecting and promoting human rights of all individuals potentially affected by our operations. We respect the fundamental principles set forth in the Universal Declaration of Human Rights and related UN documents.

Akkodis Group Nordics and Germany supports and respects internationally recognised labour rights, including the freedom of association and the right to collective bargaining within national laws and regulations. We are opposed to all forms of human trafficking and child labour abuse and shall not employ or contract any forced or compulsory labour.

#### 2. Working conditions, equal opportunities and respect

#### Diversity and inclusive workplace

A diverse and inclusive work culture enables higher levels of innovation, learning, customer understanding, and culturally aware leaders and specialists and contributes to compliance. Therefore, we bring together employees with a rich variety of backgrounds, skills, genders, and cultures. We appreciate and recognise that all people are unique and valuable and must be respected for their individual abilities and views.

#### Treating each other with respect

In our relationships with each other, we strive to be open, honest and respectful. It is everyone's responsibility to contribute to a supportive work environment, based on mutual trust, transparency and respect.

#### Harassment-free workplace

Akkodis Group Nordics and Germany does not tolerate any form of harassment, discrimination or bullying in the workplace. We all have the right to work in an environment that is free from intimidation and harassment and where we can feel safe and comfortable.

Harassment or discrimination in the workplace can take many forms, including but not limited to gender, colour, religion, political views, union affiliation, ethnic background, disability, sexual orientation or marital status. It can be experienced differently from one person to another; it can be physical, verbal, sexual or other. We do not tolerate any form of physical punishment.

#### Promoting equal opportunity

Akkodis Group Nordics and Germany is committed to providing equal employment opportunities and treating all employees fairly and with respect. Akkodis Group Nordics and Germany's employees and business units shall only use merit, qualifications, and other professional criteria as a basis for employee-related decisions, such as recruitment, training, compensation and promotion. We strive to develop programs and actions to encourage a diverse organisation based on the principle of equal opportunities. Akkodis Group Nordics and Germany is committed to the principles of non-discrimination.

#### 3. Health, safety and quality

#### Cultivating an active work environment

Akkodis Group Nordics and Germany is committed to cultivating a working environment that supports an active workforce. Physical active employees have fewer sick days and thus are able to support colleagues and clients to greater extent. Akkodis Group Nordics and Germany

facilitates for physical activity and strives to build a culture across the company that supports initiatives for physical activity.

# Safety first

We value human life above all other considerations and will not compromise our safety. We are committed to providing a safe workplace for our employees, contractors and visitors.

### Health and safety matters

Akkodis Group Nordics and Germany believes in building a strong and sustainable work culture through visible leadership, consistent implementation of corresponding Health Safety and Environmental (HSE) policies, continuous engagement of our workforce and a sincere sense of responsibility for the environment.

We will meet or exceed all applicable HSE laws and internal HSE requirements. We believe that all injuries, occupational ill-health and environment incidents can be avoided.

Akkodis Group Nordics and Germany is committed to safeguarding its employees, business and assets against harm from intentional acts through a culture characterized by broad support of our employees, continuous learning and improvement.

# Our health and safety responsibilities

It is the responsibility of all of us to adhere to the HSE rules and demonstrate commitment to HSE excellence. You are expected to execute your tasks in a secure and safe manner in compliance with applicable requirements. You have the right to refuse to work in situations that may cause harm. In addition, you have the responsibility to bring unsafe situations and behaviour that you observe to the attention of others at risk and to management, HSE personnel or to local human resources. You must immediately report any accident or incident at work that may cause injury or damage. All employees at Akkodis Group Nordics and Germany are accountable for conforming with and deploying our HSE policy and procedures.

#### Quality

Our success depends on operational excellence throughout our activities.

Quality is attentiveness to detail, exemplary workmanship, a relentless drive to always improve, delivery on time and provision of measurable value to our customers. It is through these principles that we convey our commitment and mission to consistently meet the agreed upon specifications and requirements of our valued customers.

# 3. Our business conduct

As an international company, it is our policy to act in accordance with applicable laws and regulations of the countries we operate in. We interact with a variety of stakeholders, including our customers, competitors, suppliers, business partners, representatives, authorities, and local communities. We are committed to interacting with all of these groups in an ethical and legal manner, always demonstrating integrity in everything we do.

### 1. Environmental protection

Akkodis Group Nordics and Germany shall design and deliver solutions to our customers that comply with all relevant environmental legislations, and make sure that products can be recycled or disposed of safely at the end-of-product life cycle.

Akkodis Group Nordics and Germany shall select transportation of goods and people, which contribute to reduced pollution and CO2 emissions. This includes extensive use of new communication technology such as video conferencing to reduce unnecessary business travel.

Akkodis Group Nordics and Germany shall embrace technology that addresses and solves environmental challenges.

Akkodis Group Nordics and Germany shall continuously improve its processes in order to become carbon neutral. Waste of all types, including wastewater and energy, are to be reduced or eliminated at source or by practices such as modification maintenance and facility processes, materials substitution, conservation and the recycling and reuse of materials.

# 2. Anti-corruption and anti-bribery

Akkodis Group Nordics and Germany does not tolerate corruption in the private or the public sector. We are committed to complying with all applicable laws and regulations enacted to fight against corruption and bribery.

We prohibit payments of bribes and kickbacks of any kind, whether in dealings with public officials or individuals in the private sector.

You shall not, in order to obtain or retain business or other advantage in the conduct of business, offer, promise or give anything of value or an undue advantage to a public official or to any third party to influence such person to act or refrain from acting in relation to the performance of her/his duties. This applies regardless of whether the advantage is offered directly or through an intermediary.

You shall not, in the conduct of your work for Akkodis Group Nordics and Germany, request, accept or receive any improper advantage that may influence your decisions.

Non-compliance will be treated as a serious violation and a disciplinary matter. You shall be protected against any sanctions from Akkodis Group Nordics and Germany or any Akkodis Group Nordics and Germany representative for refusing to participate in any action that is or can be perceived as corruption, bribery or facilitation payment.

#### 3. Working with business partners

Akkodis Group Nordics and Germany's success is dependent upon the cooperation from our business partners – suppliers, customers, contractors, agents, distributors, consultants or joint venture partners and others. Our business partners are expected to comply with all applicable laws and regulations. Suppliers that have a direct contractual relationship with Akkodis Group Nordics and Germany have to adhere to the principles set out in Akkodis Group Nordics and Germany's Supplier Code of Conduct.

<sup>&</sup>lt;sup>1</sup> Corruption is the abuse of entrusted power for private gain. (Transparency International)

Akkodis Group Nordics and Germany's Supplier Code of Conduct Code of Conduct sets out the minimum standards in key areas including business ethics and anti-corruption, as well as human rights, labour conditions and sustainability for Akkodis Group Nordics and Germany's suppliers. Failure to comply with these requirements may result in the termination of the business relationship.

We carry out risk-based integrity due diligence processes to ensure that the business partners' reputation, background and abilities meet our standards.

We must exercise caution when entering into agreements with intermediaries, i.e. business partners who are acting on Akkodis Group Nordics and Germany's behalf, which may include agents, distributors, and resellers, as Akkodis Group Nordics and Germany may be held responsible for the actions of such intermediaries. For the same reason, we must be vigilant in exercising oversight and supervision of such intermediaries throughout their engagement with us. Our intermediaries shall follow all applicable laws and regulations and are expected to adhere to Akkodis Group Nordics and Germany's Code of Conduct. It is our responsibility to ensure that intermediaries understand Akkodis Group Nordics and Germany's Code of Conduct and our requirements.

#### Conflict minerals

As a supplier of products and solutions containing minerals, Akkodis Group Nordics and Germany is aware of the responsibility we have towards countries and their inhabitants where the minerals are mined. Akkodis Group Nordics and Germany has therefore developed a conflict minerals policy. Akkodis Group Nordics and Germany is committed to:

- Not knowingly procure any component, product or solution containing conflict minerals from conflict sources.
- · Have an open dialog with customers, partners and suppliers regarding conflict minerals.
- Request our partners and suppliers to avoid use of conflict minerals from conflict sources in their components, products and solutions.
- Request our partners and suppliers to provide conflict minerals policy and detailed declarations regarding the mineral content in the components, products and solutions.
- Request our partners and suppliers to notify their downstream suppliers not to use conflict minerals from conflict sources.

# 3.4 Facilitation and extortion payments

Facilitation payments, also called "speed" or "grease" payments, are payments made to secure the performance of a routine governmental action or public service to which you have a legal right or other entitlement. Facilitation payments are prohibited, and you must never initiate or encourage facilitation payments on behalf of Akkodis Group Nordics and Germany, whether the payment is made directly or indirectly through a business partner.

In contrast, extortion payments are made in the face of credible imminent threats to the life, safety, or health of our personnel or the integrity of our facilities. Even where these payments are low in value, they should only be made in exceptional circumstances. If you have been requested to pay an extortion payment, you must immediately report it to the management and ensure documentation and proper recording of the transaction.

#### 3.5 Gifts and hospitality

We must always use prudent judgment, moderation and consider our Group's reputation and integrity as the ultimate guideline when giving or accepting gifts or hospitality in business settings. We do not offer or accept gifts or other business courtesies like hospitality, expenses, or other benefits where they might influence or appear to influence business decisions, our independence, integrity or our ability to make objective decisions in the best interest of Akkodis Group Nordics and Germany.

Gifts and business courtesies can only be accepted or offered if they are modest in value and frequency and if the time and place are appropriate. Gifts and hospitality practices may vary in different cultures; however, any gifts and hospitality given or received must be in compliance with applicable law, and the recipient's compliance rules and must be consistent with locally accepted good business practice.

The ability to provide gifts or entertainment to public officials is limited by the Adecco Group policy and by law. As the legal definition of public officials may be broadly interpreted to include employees of state-owned entities and government instrumentalities, we must exercise great caution when business courtesies involve public officials. Many countries have laws restricting gifts and hospitality provided to public officials. Many government entities also have rules prohibiting their representatives from accepting gifts and hospitality. Always seek guidance from the local management or your local Integrity & Compliance Officer in respect of gifts and hospitality involving public officials. It is your responsibility to become familiar with our gifts and hospitality guidelines, which provide additional recommendations for how to apply these requirements in your area of responsibility.

Always ask your manager or your local Integrity & Compliance Officer in doubt.

# 3.6 Charitable donations, sponsorships, and community investments

Akkodis Group Nordics and Germany is committed to sustainable value-creation, and we aim to have a positive contribution to economic and social development in the local communities through our operations, business relations, community investments, charitable donations and sponsorships.

Charitable donations are one-offs or occasional support to good causes in response to the needs and appeals of charitable and community organizations, requests from employees, or to external events such as emergency relief situation.

Sponsorships are business-related activities in the community to directly support the success of the company, promoting its corporate and brand identities and other policies, in partnership with charities and community-based organizations.

Community investments shall aim at building local capacity, support economic development and sustainable livelihoods, and promote human rights, transparency, and anti-corruption.

A risk associated with charitable donations, sponsorships and community investments is that they may prompt allegations of bribery. Such activities are illegal if used as a disguise for bribery.

Charitable donations, sponsorships and community investments shall be based on a business case and should aim at benefiting both society and Akkodis Group Nordics and Germany. They should be given in an open and transparent manner, based on objective criteria, be properly recorded and documented.

#### 3.7 Political contributions and activity

Financial or other contributions to political parties, officials thereof or candidates for public office shall never be made on behalf of Akkodis Group Nordics and Germany. This does not prohibit Akkodis Group Nordics and Germany from supporting political views in the interest of the company through trade associations or prevent employees from participating in political activities as private citizens.

# 3.8 Fair competition

We believe in free, fair and open competition. Our policy is to compete vigorously and fairly, but always in full compliance with applicable laws and business ethics. We shall therefore comply with all applicable antitrust and competition laws and are committed to dealing with our competitors with honesty, fairness, and integrity.

We look to gain competitive advantages through our product and service offering based on innovation and R&D, and not through unethical or illegal business practices:

- We do not enter into anti-competitive agreements with competitors, including price-fixing, market allocation or segmentation, or bid rigging.
- We do not exchange commercially sensitive information with competitors. You should be particularly careful at conferences, industry fairs or trade association meetings and when participating as an Akkodis Group Nordics and Germany's representative in any joint ventures where competitors are involved.
- We do not impose illegal restrictions on customers or suppliers.
- We do not abuse any position of market power.

You should seek advice from the management and / or the local Integrity & Compliance Officer in all matters involving risk of anti-trust exposure for Akkodis Group Nordics and Germany, yourself or any of the employees who report to you.

# 9. Obtaining competitive information

Knowledge and understanding of competitors are important aspects of any business and a vital element of any well-functioning competitive market. However, any information about competitors must be collected and used in accordance with applicable laws and good business practice, see above 3.7. We collect competitive information only from legitimate sources and should never do so illegally or unethically. When collecting data regarding our competitors, you should always keep a record of the source of the information.

### 10. Data protection and privacy

Akkodis Group Nordics and Germany observes the regulations for handling information and personal data and the protection of such data and have integrated GDPR rules regarding the company-wide processing and transfer of personal data of employees and the third parties. We are all bound by the rules of the GDPR.

Akkodis Group Nordics and Germany's handling of personal data must always maintain proper protection and be in accordance with applicable laws and regulations that apply to the treatment of personal data including requirements and obligations on confidentiality. This applies regardless of whether the information concerns customers, employees, or others.

The handling of personal data must be limited to what is necessary for relevant business purposes, fulfilment of customer needs or proper administration of employees and in accordance with applicable data protection principles.

#### 11. Accurate and complete data, records, reporting and accounting

Akkodis Group Nordics and Germany is committed to transparency and accuracy in all the company's dealings, while respecting confidentiality and other applicable obligations. Akkodis Group Nordics and Germany is obligated to provide full, fair, accurate and understandable disclosure in its periodic financial reports, other documents filed with regulatory authorities and agencies, as well as in its other public communications. You must exercise the highest standard of care in preparing such materials, with particular attention to the following:

- Compliance with generally accepted accounting principles and Akkodis Group Nordics and Germany at any time existing internal control framework is required at all times.
- All Akkodis Group Nordics and Germany accounting records must be kept and presented in accordance with the laws of each applicable jurisdiction. They must not contain any false or intentionally misleading or artificial entries. Moreover, they must reflect fairly and accurately Akkodis Group Nordics and Germany's assets, liabilities, revenues and expenses as well as all transactions or related occurrences which shall be fully and completely documented.

- No transaction may be intentionally misclassified as to accounts, departments or accounting periods; unrecorded or "off the books" assets and liabilities must not be maintained unless permitted by applicable law or regulation.
- No information may be concealed from the internal auditors or external auditors.

The above also applies to extra-financial reporting requirements, both Akkodis Group Nordics and Germany internal or other legal requirements of your jurisdiction, including information related to HSE, corporate social responsibility (CSR), human resources or corporate governance.

# 3.12 Trade compliance and anti-money laundering

Akkodis Group Nordics and Germany is committed to comply with national and international trade restrictions and sanction regulations that are applicable in the countries in which we operate.

Trade restrictions (sanctions and embargoes) relate either to the export or the import of certain goods, technology, software and services and/ or trade with certain countries, persons and entities. In particular, certain laws may prohibit Akkodis Group Nordics and Germany from doing business with certain persons and organizations that are associated with narcotics, trafficking, terrorism or other criminal activities together with those involved in the proliferation of weapons of mass destruction.

Money laundering supports criminal activity and is the conversion of proceeds of crime into legitimate currency or other assets.

Akkodis Group Nordics and Germany is also committed to take reasonable steps to prevent and detect any illegal form of payments and prevent Akkodis Group Nordics and Germany from being used by others to launder money.

You should seek advice from the management or your local Integrity & Compliance Officer in all questions related to trade compliance and anti-money laundering.

### 3.13 Intellectual property

We comply with applicable laws and regulations that govern the rights to, and protection of our own and others' intellectual property, including patents, trademarks, copyrights, and trade secrets.

#### 3.14 External communication

Akkodis Group Nordics and Germany's profile in domestic and international markets is greatly influenced by our ability to communicate consistently and professionally with external parties, including the media. Consequently, Akkodis Group Nordics and Germany shall maintain a principle of honesty and be responsive when dealing with interested parties outside Akkodis Group Nordics and Germany and society at large. To comply with the obligations applicable to a publicly listed company, and to secure a consistent company profile, only the following persons are authorised to speak to the media on behalf of Akkodis Group Nordics and Germany, without prior consultation with Akkodis Group Nordics and Germany's communication department:

- · Communication department staff.
- Senior executives of Akkodis Group Nordics and Germany and business areas.
- Local managers or persons they authorise may speak with local media within their area of responsibility. Akkodis Group Nordics and Germany's communication department should be consulted when appropriate.

Inquiries from financial analysts, external lawyers or investors should be passed on to management in Akkodis Group Nordics and Germany.

# 4. Our personal conduct

Our success depends on each and every one of us consistently doing what is right. We are expected to conduct business and generally behave respectfully towards one another, our customers, suppliers, business partners, and others. This includes being sensitive to and respecting cultural differences and traditions.

#### 1. Conflict of interest

A conflict of interest exists whenever you have a competing personal interest that may interfere with your ability to make an objective decision and act in the best interest of Akkodis Group Nordics and Germany.

You shall not seek to obtain an improper advantage - directly or indirectly - for yourself, your family, relatives or friends.

You shall not take part in, or seek to influence, any decision which could give rise to an actual or perceived conflict of interest. This could result where you, or someone closely related to you, may have a personal interest economic or otherwise in the outcome of such decision.

You should avoid having any personal ownership interest directly or indirectly in any other business or enterprise if it compromises or could appear to compromise your duties in Akkodis Group Nordics and Germany. If you are in such a situation, you shall immediately inform your superior.

Each of us is expected to use good judgment and to avoid situations that can lead to a conflict or the appearance of a conflict that may undermine the trust others place in us.

Akkodis Group Nordics and Germany relies on you to uphold the highest standards of integrity and to seek advice when needed. Before engaging in any activity that may be perceived to advance the interests of a competitor, customer or supplier (or other business associates) at the expense of Akkodis Group Nordics and Germany's interests, including serving on the board of such company, you shall consult with, and get approval from, your immediate superior. If you believe a conflict or potential conflict of interest exists, you must disclose it to your manager or the whistleblowing system. There are ways to resolve conflicts of interest, and the key is to be transparent and openly communicate it to ensure that it is addressed appropriately.

# 2. Use of company property and assets

It is the responsibility of all Akkodis Group Nordics and Germany employees and other representatives of the company to safeguard the assets, property and records of Akkodis Group Nordics and Germany and its customers, suppliers and other business partners. Tangible assets include physical facilities and equipment, computer systems, PCs, mobile phones, files and documents, inventory, supplies and real estate. Intangible assets include patents, trademarks, copyrights, other intellectual property, know how, confidential information, reputation and goodwill.

It is everyone's responsibility to use Akkodis Group Nordics and Germany's assets with care. We are all responsible for using good judgment to ensure that Akkodis Group Nordics and Germany's assets are properly managed and protected and not stolen, misused or wasted. The use of Akkodis Group Nordics and Germany materials, financial and other assets or facilities for purposes not directly related to company business is prohibited without authorization from an appropriate Akkodis Group Nordics and Germany representative. The same applies to the removal or borrowing of company assets without explicit permission. Business-related information shall only be stored on PCs and mobile devices and in systems and tools approved or managed by Akkodis Group Nordics and Germany. PCs and mobile devices provided by Akkodis Group Nordics and Germany are considered Akkodis Group Nordics and Germany's property and shall only be used by Akkodis Group Nordics and Germany employees or contractors.

# 3. Substance abuse and other personal conduct

Akkodis Group Nordics and Germany is a drug-free workplace. Accordingly, you may not be under the influence of intoxicating substances, including alcohol, while at work for Akkodis Group Nordics and Germany.

Limited amounts of alcohol may, however, be served in work-related events when the local custom and occasion makes it appropriate to do so and provided the consumption will not be combined with operating equipment, driving or any other activities that are incompatible with the use of alcohol. You shall refrain from using, or encouraging others to use, intoxicating substances in a manner that might have a negative impact on Akkodis Group Nordics and Germany or any of its business partners' reputation.

Akkodis Group Nordics and Germany strictly prohibits the purchase of sexual services when on assignment or on a business trip, irrespective of whether permitted by local law, or not. You must not visit any establishment or participate in any activity that could put Akkodis Group Nordics and Germany in an unfavourable light.

# 4. Confidentiality

We are committed to safeguard and not to misuse any confidential information in our possession, regardless if it is information belonging to Akkodis Group Nordics and Germany or to our business partners. Confidential information may also include intellectual property, information concerning individuals, commercial conditions, technical or contractual matters and other types of information protected by law.

Be aware that your duty of confidentiality continues after your employment or other contractual relationship with Akkodis Group Nordics and Germany has ended.

Any information other than general business knowledge and work experience that you acquired in your service for Akkodis Group Nordics and Germany shall be regarded as confidential and treated as such.

It is your responsibility to protect confidential information. In order to do so, you should do the following:

- · Use confidential information only when authorised and only for legitimate business purposes.
- Do not share Akkodis Group Nordics and Germany's or our business partners' confidential information with friends, family or former Akkodis Group Nordics and Germany colleagues.
- Do not discuss or share confidential information in public places where third parties may listen.
- Do not work with documents containing confidential information (either in hard copy or electronically) in public places or unsecured networks where third parties may see them.
- Ensure confidentiality agreements are used when deemed necessary.
- Only store confidential information in areas with encryption and access control, and give access only based on business needs, such as explicit job duties.
- Label documents as "confidential" where appropriate.

#### 4.5 Insider trading

As a listed company, the Adecco Group, is subject to stringent regulations regarding information that could affect the share price. No employees or elected officers with precise and confidential inside information can give advice or trade, themselves or through close associates, in securities issued by the Adecco Group.

Inside information is defined as information "which has not been made public and is not commonly known" and "is likely to have a significant effect on the price" of the securities. This also applies to information that for different reasons is not made public by the company.

You shall refrain from trading or giving advice concerning trade in financial instruments, the securities of the Adecco Group on the basis of inside information regardless of whether you are formally registered as an insider. You must handle inside information as confidential and with due care to prevent unauthorised personnel from gaining access to such information.

You should seek advice from the management for questions regarding inside information which could influence the price of the Adecco Group's securities, or for questions regarding inside information which could be abused in the trading of other financial instruments and/or falls under a disclosure obligation for commodity markets.

The Adecco Group has implemented an Insider Trading Policy. Please refer to it for further guidance.

#### 4.6 Work ethics

A key Akkodis Group Nordics and Germany value is to *perform*; therefore it is expected that all employees continuously develop their skills and know-how in accordance with the respective job description.

As specialists that provide services on an hourly basis it is also important to have conscious approach to use of the time available. In addition, we as hired resources are to a greater extent subject to any opinions about behaviour in the workplace.

It is expected that all Akkodis Group Nordics and Germany employees behave exemplary, regardless of the context or situation. Further it is expected that both client and colleagues are treated with the same respect.

